LINCOLN PUBLIC SCHOOLS STRATEGIC PLAN – 2020-2021

Approved by School Committee on November 12, 2020 Vision

The Lincoln Public Schools seek to unite our communities in challenging and equipping our students to acquire essential skills and knowledge, think creatively and independently, exhibit academic excellence, appreciate and respect diversity, display creativity, value reflection, and demonstrate social and emotional competencies. **Theory of Action** IF we create a culture of continual learning and growth built on a shared vision of effective teaching, provide curriculum that is innovative and cognitively demanding, and instruction that is student centered and differentiated to meet the needs of all students, THEN we will strengthen the engagement, achievement, and social and emotional development of all students. **Strategic Objectives** Equity and Culture: Educators and Educator Growth and Innovation: **Curriculum**: Curriculum is engaging, **Instruction**: Instruction is student provides high cognitive demand, and centered and focused on the students work together to build a school Educators demonstrate continual growth, professional collaboration, supports the creative, social and engagement, achievement, and social culture that values, respects and innovation, and risk-taking built on a emotional development, and academic and emotional development of all responds to students' identities, and shared vision of effective teaching and growth of all students learners develops the social and emotional wellpractices, and equity for all students being of all students **Strategic Priorities** C1. Develop and deepen instructional A1. Continue to develop a culture of B1. Support and guide educator D1. Develop the social-emotional development of instructional units practices and strategies that lead to competencies of all educators and trust, openness, reflection, and collaboration among our faculty, staff, that provide equitable access for all engagement and high-quality learning students students, engage students and provide that supports the academic and social and administrators. appropriate levels of cognitive emotional development of all learners, Develop antiracism competencies of all demand, differentiation and student while recognizing students' identities, Cultivate a culture of continual educators and students ownership of their learning feedback and growth with a focus on voices, and individual needs improved student outcomes. experiences Develop the social emotional competencies of all educators and students to build capacity for leadership in self, other, and organizational awareness. D2. Develop a multi-year action plan to A2. Create a common understanding B2. Continue refining curriculum with C2. Support educator's balanced use of assessment and data to understand mitigate the impact of racism on access of our vision of high-quality a specific emphasis on developing a instructional practices and implement comprehensive approach to student's learning and growth and to to an equitable school experience for all these practices across all classrooms. supporting the social and emotional examine data of subgroups and reflect students and families, and become an on outcomes in order to inform development of all students antiracist district. instructional approaches, professional development, and improvements to Grow the capacity of faculty and staff to: meet the needs of all learners by our data management systems and 0 providing opportunities to other tools develop antiracist teaching strategies. develop self, other, and 0 organizational awareness related to race, inclusion, diversity, and equity.

Strategic Foundation: Attainment of our Strategic Priorities and our Vision is dependent upon our ability to assess our progress through effective use of data, to focus on high-quality instruction using the 5 Key Questions for Learning, to continue to innovate in order to engage students in their learning, and to ensure equity of access for all students.

Key Priorities are highlighted in goldenrod.

5 Key Questions for Learning

- What evidence demonstrates that students know the objective and/or learning target?
- In what ways does the lesson engage students in authentic learning?
- What evidence is there of meaningful exchanges between teacher and individual students and between students?
- In what ways does the teacher assess student understanding related to the objective and/or learning target?
- Did the teacher differentiate the instruction and learning experiences to meet the range of learners in the class?

Core Values

Excellence and Innovation in Teaching and Learning

The Lincoln Public Schools aspire to provide authentic learning experiences that allow children to develop the life-long learning skills of critical thinking, problem solving, communication, and collaboration. Deep learning that allows for creativity and individualization is highly valued. We believe that taking risks in teaching and learning leads to growth and an intrinsic desire for continual learning.

We aspire to engage every child in learning that is appropriately challenging for their developmental level and their individual level of readiness. We strive to provide a learning environment that allows students and educators to develop a growth mindset, where perseverance, risk taking and challenge lead to learning.

We believe that clear expectations for learning paired with continual meaningful feedback leads to high levels of achievement. Learning is a social endeavor that is dependent upon high levels of collaboration between educators, between students, and between educators, students, and families. We encourage educators and students to infuse their passion and aspirations into their work.

Respect for Every Individual

The Lincoln Public School community strives to embrace our differences and build upon our similarities. We strive to create a safe, inclusive learning environment that values our varied beliefs and differences in race, ethnicity, culture, language, socio-economics, gender identity, sexual orientation, learning differences, and family configurations. We work to engage in conversations that deepen our understanding of our differences and to learn from our collective experience. We acknowledge our biases in order to build empathy and understanding. We strive to create a learning environment in which educators, students, and families can share their beliefs and cultural practices and work collectively to develop practices that are respectful of all members of the community. We strive to develop understanding of world cultures beyond our community to assist our students in becoming contributing members of the global society.

Collaboration and Community

The Lincoln Public Schools strive to create a learning community that provides opportunities for all voices to be heard. We value open and honest communication that leads to greater understanding and creative solutions to complex problems. We strive to create an environment where everyone feels safe to express their thoughts and feelings. We assume good will and the best intentions and are forgiving of mistakes or oversights in communication that are bound to occur from time to time.

We strive to instill in students a sense of ownership of the Lincoln learning community and a responsibility to themselves and their local, national, and global communities. We work to model the belief that concern for the well-being of others and the environment is a civic obligation.

We acknowledge a collective responsibility for the education of our children. We expect that educators will collaborate with each other to set high expectations for teaching and learning and include students and families in conversations about how to best meet the needs of our children.